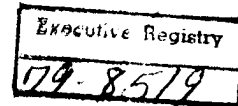


VINCENT DAVIS
Director and the Patterson Chair Professor
WILLIAM ANDREW PATTERSON SCHOOL OF
DIPLOMACY AND INTERNATIONAL COMMERCE
UNIVERSITY OF KENTUCKY
LEXINGTON, KENTUCKY 40506
1504 237-4667 / 4666 / 1771 / 1972 and 235-6733

8 October 1979



Chief, Petroleum Supply Analysis Center
Office of Economic Research (NFAC)
U.S. Central Intelligence Agency
Washington, D.C. 20505

Dear John:-

The main point here is to say thanks a million for your outstanding lead-off presentation at our RIAC-12 Naval Reserve Intelligence Seminar in Columbus on Saturday, 29 September. It was a super way to start the day.

I have received a great deal of feedback from the people in attendance, and all of them have invariably singled out you as one of the best speakers all day long--in particular, you were described as the one who gave us the most impressive new analytical insights on a truly massive issue.

I want to apologize for the fact that I was a lousy host, in the sense that I was unable to spend more time with you or even to have an "official" good-bye handshake with you. But, as I noted on that day itself, the entire program was under the responsibility of just myself and my staff man Commander Al Roberts. He and I were so busy running the day's events that we had virtually no time left over for the social amenities. Speaking selfishly, I greatly value the opportunity to spend time in your presence, because I have discovered that it is always a highly useful learning experience for me. In this connection, I should add too that I much appreciated your willingness to engage in informal corridor conversations with many of the attendees during the various breaks--and they too much appreciated this generosity on your part.

I will now be looking for a good opportunity to get you to visit my Patterson School operation here in Lexington, where I think I can assure you a more relaxed situation with more hospitality than we could provide in Columbus. Thanks again, and call on me if I can ever help out in anything of interest to you.

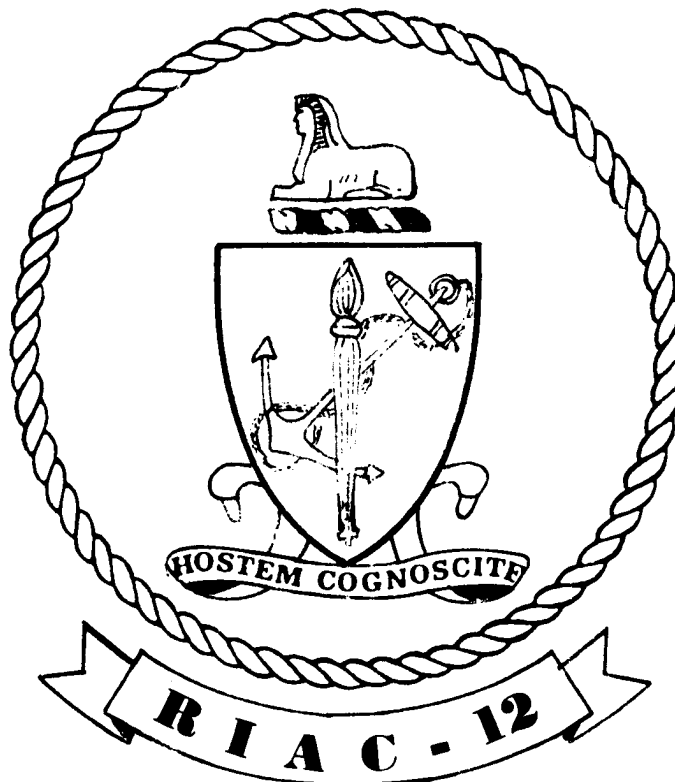
Best regards,

Vincent Davis
(CAPT, USNR-R, RIAC-12)

XC: ADM S. Turner, DCI

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NAVAL RESERVE

INTELLIGENCE AREA 12

SEMINAR

29 September 1979

DEFENSE CONSTRUCTION SUPPLY CENTER

COLUMBUS, OHIO

29 SEPTEMBER 1979
NRIP AREA 12 SEMINAR



DEFENSE CONSTRUCTION SUPPLY CENTER
BUILDING 150 (3RD FLOOR)
COLUMBUS, OHIO 43215

HOST AND SPONSOR:
RESERVE INTELLIGENCE AREA 12
CAPT B.V. DAVIS, JR., USNR-R, RIAC-12
PROGRAM DIRECTOR FOR RIAC-12
CDR A.L. ROBERTS, USNR-R

RIAC-12 SEMINAR

NAVAL RESERVE INTELLIGENCE AREA 12

Defense Construction Supply Center Auditorium -- Columbus, Ohio

29 September 1979

0800-0900 -- Assemble, informal coffee, be seated in auditorium

0900-0920 -- OPENING REMARKS, INTRODUCTIONS, ANNOUNCEMENTS

CAPT B. V. DAVIS, Jr., USNR-R, RIAC-12

0920-1010 -- INTELLIGENCE COMMUNITY REORGANIZATION, PLUS
SOME COMMENTS ON THE WORLD ENERGY SITUATION

Central Intelligence Agency

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1010-1020 -- Short 10-minute break

1020-1110 -- SOME COMMENTS ON SALT II AND RELATED MAJOR DEFENSE ISSUES

MG John E. RALPH, USAF, Commandant ICAF

1110-Noon -- PERSPECTIVES FROM THE JOINT CHIEFS OF STAFF

RADM Richard A. PADDOCK, USN, Vice Director J-5, JCS

Noon-1300 -- Lunch served in the DCSC Cafeteria adjacent to DCSC Auditorium

1300-1350 -- COMMENTS ON SOVIET AND CHINESE MILITARY LEADERS AND VIEWS

LG Robert G. GARD, Jr., USA, President NDU

1350-1440 -- PERSPECTIVES FROM THE OFFICE OF THE CHIEF OF NAVAL OPERATIONS

VADM William J. CROWE, Jr., USN, DCNO/P&P (OP-06 OPNAV)

1440-1450 -- Short 10-minute break

1450-1540 -- SECDEF PERSPECTIVES ON RESERVE AND GUARD FORCES

Harold CHASE, Deputy Asst SecDef for Reserve and Guard

1540-1545 -- VERY short 5-minute stretch break in place

1545-1630 -- WRAP-UP FINAL Q&A PANEL FEATURING ALL DISTINGUISHED GUESTS

1630-1800 -- Adjourn to cash-bar HAPPY HOUR at the "19th Hole" Club, DCSC

-- THANKS TO ALL, AND GO HOMEWARD SAFELY! --

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Major General John E. Ralph

Major General John E. Ralph is commandant of the Industrial College of the Armed Forces at Fort McNair, Washington, DC.

General Ralph was born on [] in Pomeroy, Ohio, and graduated from Bucyrus Central High School, Bucyrus, Ohio, in 1948. He attended the U.S. Military Academy and graduated in 1952 with a bachelor of science degree and was commissioned a second lieutenant in the U.S. Air Force. He earned a master of public administration degree with a speciality in international politics and economics from the Woodrow Wilson School of Princeton University in 1959. He graduated from the Air Command and Staff College in 1964 and from the Industrial College of the Armed Forces in 1968. STAT

In 1952 and 1953 General Ralph attended pilot training at Goodfellow and Webb Air Force Bases, Texas. He was awarded his pilot wings in January 1954 and proceeded to Nellis Air Force Base, Nev., for gunnery training in the F-86.

He next was transferred to the 562nd Fighter-Bomber Squadron at Cannon Air Force Base, N.M., to serve as a fighter pilot. In 1954 he went with the 562nd Squadron when, as a unit of the 388th Fighter-Bomber Wing, it moved to Etain Air Base, France. In September 1957 he entered the Woodrow Wilson School of Princeton University under the Air Force Institute of Technology's graduate studies program.

In June 1959 General Ralph was assigned to the U.S. Military Academy as an instructor in the Department of Social Sciences. In addition to his normal duties as teacher, he managed the Academy's national debate tournaments for two years and was course director for the studies of international relations. He attended the Air Command and Staff College at Maxwell Air Force Base, Ala., in 1963-64. General Ralph was assigned as an air operations adviser to the Saudi Arabian Air Force in July 1964.

He was transferred to Headquarters U.S. Air Force in July 1965, where he served in the Office of the Deputy Chief of Staff, Plans and Operations, first with the Long-Range Plans Division and then in the Directorate of Doctrine, Concepts and Objectives. General Ralph entered the Industrial College of the Armed Forces in August 1967 and after graduation in July 1968 attended F-4 combat crew training. He next was assigned as the deputy director for operations, 831st Air Division, George Air Force Base, Calif.

In May 1969 General Ralph was transferred to the Republic of Vietnam to serve as assistant deputy commander for operations of the 366th Tactical Fighter Wing at Da Nang Air Base. In November 1969 he moved to Tan Son Nhut Air Base as chief of the Current Operations Division in the Seventh Air Force Tactical Air Control Center.

He returned to the United States in May 1970 and became the director of operations, 479th Tactical Fighter Wing, at George Air Force Base. In March 1971 General Ralph was transferred to Seymour Johnson Air Force Base, N.C., where he was vice commander and then commander of the 4th Tactical Fighter Wing, which maintained a deployed force at Ubon Royal Thai Air Force Base, Thailand, from March 1972 through September 1973, and participated in the air war in Southeast Asia until its conclusion.

General Ralph joined the Squadron Officer School staff at Air University, Maxwell Air Force Base, in June 1973 as special assistant for plans and programs. He later became vice commandant and in March 1974 was appointed commandant.

In July 1974 General Ralph returned to the Office of the Deputy Chief of Staff, Plans and Operations, at Headquarters U.S. Air Force as director of doctrine, concepts and objectives. Major products of his tenure include the long-range technology study, New Horizons II, The History of Strategic Arms Competition and net operational assessments of both the Warsaw Pact and North Korea. General Ralph also served as special assistant to the chief of staff for the Airborne Warning and Control System, operational and doctrinal matters, from November 1975 through April 1976. Later, from November 1975 through August 1976, he was special assistant for the advanced tanker cargo aircraft. In September 1976 General Ralph was assigned duty as senior military advisor to the director of the Arms Control and Disarmament Agency. During the later months of his tour with the agency, he served as executive secretary of the U.S. SALT Delegation in Geneva, Switzerland.

General Ralph assumed his present duty as commandant of the Industrial College of the Armed Forces on January 2, 1979.

His contributions to defense literature include: Readings in International Relations published by the Department of Social Sciences, West Point, N.Y., 1962 and 1963; "Tactical Air Systems and the New Technologies," in The Other Arms Race, by Kemp, et al., Lexington Books, Lexington, Mass., 1974; and "Professional Identity in a Plural World: The Focus on Junior Officer Education in the United States Air Force," in The System for Educating Military Officers in the U.S., edited by Lawrence J. Korb, Occasional Paper No. 9 of the International Studies Association, University of Pittsburgh, Pittsburgh, Pa., 1976.

General Ralph has flown 109 combat missions in Southeast Asia, 15 of which were over North Vietnam. His military decorations and awards include the Legion of Merit with one oak leaf cluster; Distinguished Flying Cross; Bronze Star Medal; Meritorious Service Medal; Air Medal with five oak leaf clusters; Air Force Commendation Medal with two oak leaf clusters; Air Force Outstanding Unit Award ribbon with "V" device and one oak leaf cluster; and the Republic of Vietnam Armed Forces Honor Medal, 1st Class.

He was promoted to the grade of major general on February 24, 1978, with date of rank July 1, 1974.

General Ralph is married to the former Patricia Eicher of Bucyrus, Ohio. They have four daughters.

Rear Admiral Richard A. Paddock, USN

Personal:

Born [redacted] Auburn, New York.
 Enlisted in Naval Reserve May 22, 1943.
 Reported for active duty July 1, 1943.
 Honorably Discharged December 21, 1944.
 Commissioned an Ensign in the Naval Reserve December 22, 1944.
 Continuous active duty since December 22, 1944.
 Augmented into regular Navy January 6, 1956.
 Promoted to Rear Admiral in July 1974.

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Appointments:

1945 to 1953	Served on various naval ships; was supervisor of ship building at Bath Iron Works Corp., Bath Maine, April 1953 to September 1953.
SEP 53 to MAY 55	Served on the USS John S. McCain.
MAY 55 to MAY 57	Staff, Commander, Destroyer Flotilla 6.
MAY 57 to JUL 59	He was in the office of the Chief of Naval Operations, Assistant Head, United Nations Disarmament & Overseas Evacuation Branch.
JUL 59 to JUN 60	Student at the Naval War College.
JUN 60 to JUL 63	Various ships.
JUL 63 to JUL 66	Returned to the office of the Chief of Naval Operations in the Pacific and Southeast Asia, Joint Plans Section.
JUL 66 to JUN 67	Attended the Naval War College.
JUN 67 to DEC 68	Commanding Officer, USS Washburn.
DEC 68 to MAR 71	Returned to Washington as Assistant to the Director, Long Range Objective Group, also in the office of the Chief of Naval Operations.
MAR 71 to APR 72	Served in Viet-Nam, Military Assistance Command, U.S. Naval Forces, Viet-Nam Naval Advisory Group.
APR 72 to JUL 73	Commander, Amphibious Squadron I.
JUL 73 to JUN 75	Commandant, 14th Naval District, Pearl Harbor, Hawaii.
JUN 75 to FEB 77	Strategic Plans, Policy and Nuclear Systems Division, Office of the Chief of Naval Operations.
FEB 77 to MAY 79	Commander, Amphibious Group, Eastern Pacific in San Diego, California.

JUN 79 to Present Vice Director for Plans and Policy, Organization of the
Joint Chiefs of Staff in Washington.

Medals & Awards: Distinguished Service Medal
 Legion of Merit
 Bronze Star Medal with Combat V
 Navy Commendation Medal with Combat V
 One Gold Star
 China Service Medal
 American Campaign Medal
 Navy Occupation Service Medal with Asian Clasp
 National Defense Service Medal with 1 Bronze Star
 Korean Service Medal
 Viet-Nam Service Medal with 2 Bronze Stars
 United Nations Service Medal
 Republic of Viet-Nam Campaign Medal
 One Foreign decoration: National Order, 5th class from
 the Republic of Viet-Nam

Personal Data: Married the former Shirley J. Steele of Auburn, N.Y., four
 children, two daughters and two sons.

Lieutenant General Robert T. Gard, Jr.
President, National Defense University

Graduating in 1950 from the US Military Academy at West Point, he was commissioned a Second Lieutenant of Field Artillery. From 1950 until 1952, he served in the 376th Airborne Field Artillery Battalion of 82nd Airborne Division at Fort Bragg, North Carolina, first in a firing battery, and later as the Assistant S-3 (Operations Officer). In Korea, in 1953, he was promoted to Captain while commanding a firing battery of the 145th Field Artillery Battalion, and served subsequently as the S-3 (Operations Officer) of X Corps Artillery. On return to the US in 1954, he commanded a firing battery of the 734th Anti-Aircraft Artillery Battalion near Chicago, Illinois.

After attending Harvard University from 1955 to 1957, where he obtained a masters degree in Public Administration in 1956, he served for three years on the faculty of the Department of Social Sciences at the US Military Academy as an instructor in Economics and the Assistant Professor of National Security Policy. He was promoted to Major in 1958. He returned to Harvard as a Fellow in the Science and Public Policy Program for academic year 1960-61, completing his PhD in Political Economy and Government. His doctoral dissertation was awarded the University-wide Charles Sumner Prize. He attended the US Army Command and General Staff College at Fort Leavenworth, Kansas, from 1961-62.

From 1962 to 1965, he served in Germany: following duty as War Plans Staff Officer with Headquarters, US Army, Europe, and promotion to Lieutenant Colonel in 1963, he commanded the 5th Battalion (Airborne), 81st Field Artillery, and then served as the G-1 (Personnel Officer) of the 8th Infantry Division. He returned to Washington, DC, and attended the National War College from 1965-66.

He joined the Office of the Secretary of Defense in Washington, DC, in the spring of 1966, serving initially on the Policy Planning Staff in the Office of the Assistant Secretary of Defense for International Security Affairs, and then as Special Assistant to the Assistant Secretary. From December 1966 until August 1968, when he was promoted to Colonel, he served as Military (Executive) Assistant to the Secretary of Defense.

In Vietnam, he commanded the 9th Infantry Division Artillery from August 1968 until he was appointed Division Chief of Staff in May 1969. Following his return to the US, he served on the Department of the Army Staff in Washington, DC, from 1969-70 as Chief, Program Development Division, Manpower and Forces Directorate, in the Office of the Assistant Chief of Staff for Force Development. He was a Fellow at the Council on Foreign Relations in New York City during academic year 1970-71.

In June 1971, he was promoted to Brigadier General and assigned as Director of Human Resources Development in the Office of the Deputy Chief of Staff for Personnel, Department of the Army. Coincident with promotion to Major General in August 1973, he assumed Command of the US Army Training Center and the complex of posts affiliated with Fort Ord, California, where he reactivated the 7th Infantry Division. He then commanded the US Army Military Personnel Center in Alexandria, Virginia, from January 1975 until 1 February 1977, when he was promoted to Lieutenant General and assigned to his present position.

Selected Awards and Decorations

Silver Star
Legion of Merit (1st Oak Leaf Cluster)
Distinguished Flying Cross
Bronze Star (Valor) (3rd Oak Leaf Cluster)
Air Medal (Valor) (12th Oak Leaf Cluster)
Meritorious Service Medal
Army Commendation Medal (Valor) (2nd Oak Leaf Cluster)
Master Parachutist

Selected Publications

"Arms Control and National Security," in Amos A. Jordan, Jr., ed., Issues of National Security in the 1970's; New York: Frederick A. Praeger, Inc., 1967.

"The Military and American Society," Foreign Affairs, July 1971.

"Leadership in the Military," Industrial College of the Armed Forces, Perspectives in Defense Management, Spring 1973.

"The Military Profession," Naval War College Review, July-August 1973.

"Vietnam and the Nuremberg Principles: A Calloquy on War Crimes," with Telford Taylor and Tom J. Farer, Rutgers Camden Law Journal, Fall 1973.

"The Future of the Military Profession," International Institute for Strategic Studies, Adelphi Papers, No. 103, Winter, 1973.

"Comments," in Peter D. Trooboff, ed., Law and Responsibility in Warfare; Chapel Hill: The University of North Carolina Press, 1975.

"Strategic Access: A Different Perspective on Traditional Security Problems," The 1978 Kermit Roosevelt Lecture, National Defense University.

Membership in Academic and Professional Organizations

Council on Foreign Relations
Executive Council, John F. Kennedy School of Government Association
International Institute for Strategic Studies
International Studies Association (Section on Military Studies)
Inter-University Seminar on the Armed Forces and Society
Association of the United States Army

Vice Admiral William J. Crowe, Jr.

Vice Admiral Crowe was born in LaGrange, Kentucky on [REDACTED] He graduated from the United States Naval Academy in the class of 1947. His academic achievements include a Master of Arts in Personnel Administration & Training from Stanford University and a Doctorate in Political Science from Princeton University.

STAT

After receiving his commission he served in USS Carmick (DMS-33). In June 1948 he entered the Naval Submarine School, New London, Connecticut. He qualified in submarines on 31 March 1950 in USS Flying Fish (SS-229). Following his tour in Flying Fish he served as Flag Lieutenant and Aide to the Commander, Submarine Force U.S. Atlantic Fleet. He was assigned to USS Clamagore (SS-343) from 1952 to 1954 and as Assistant to the Naval Aide to the President of the United States from 1954 to 1955. He served as Executive Officer of USS Wahoo (SS-565) and Commanding Officer of USS Trout (SS-566) prior to assignment as Commander, Submarine Division 31.

Significant shore assignments prior to obtaining Flag rank included Administrative Assistant and personal aide to the Deputy Chief of Naval Operations (Plans and Policy); Director of East Asia and Pacific Branch, Political-Military Division, Office of the Chief of Naval Operations; Senior U.S. Advisor to the Vietnamese Navy Riverine Force, Republic of Viet-Nam; and Director of the Office for Micronesian Status Negotiations, Department of the Interior.

After promotion to Rear Admiral in June 1974, he reported as Deputy Director, Strategic Plans, Policy, Nuclear Systems and National Security Affairs Division, Office of the Chief of Naval Operations. From January 1975 to June 1976 he served as Director, East Asia and Pacific Region, Office of the Assistant Secretary of Defense (International Security Affairs). On 30 June 1976 he assumed duties as Commander Middle East Force, a command he held until July 1977. On 23 August 1977 he was promoted to Vice Admiral and assigned as Deputy Chief of Naval Operations (Plans, Policy & Operations). In addition, he serves as a Senior U.S. Navy Military Representative to the United Nations.

During his Naval career, Vice Admiral Crowe has been awarded varied personal and unit decorations. Among these are the Distinguished Service Medal, 2 Legions of Merit, Bronze Star with Combat V, 7 Air Medals, Navy Unit Commendations, Vietnamese Navy Distinguished Service Order.

Vice Admiral Crowe is married to the former Shirley Grennell of Okeene, Oklahoma. They have three children: Blake, Brent and Bambi.

HAROLD W. CHASE-

Harold W. Chase was nominated by President Jimmy Carter, on October 21st, 1977, to the post of Deputy Assistant Secretary of Defense for Reserve Affairs. Mr. Chase was confirmed by the Senate on November 2nd, 1977, and sworn in by Deputy Secretary of Defense Duncan on November 7th. He is on leave of absence from the University of Minnesota where he has been a professor since 1957 and where he served as Acting Vice President for Academic Affairs, 1973-1974. He received the College of Liberal Arts' Distinguished Teaching Award the first year it was given.

Born [redacted] in Worcester, Massachusetts, he graduated from Phillips-Andover Academy in 1939. He attended Princeton University, majoring in Political Science, and received his A.B. degree in 1943; his M.A. degree in 1948; and his Ph.D. in 1954. STAT

Enlisting in the U.S. Marine Corps Reserve on September 9, 1942, he was commissioned a Reserve second lieutenant, May 1943. Mr. Chase served on active duty during World War II, the Korean conflict, and in the Republic of Vietnam.

During his Reserve affiliation, Mr. Chase has served as Commanding Officer, Marine Reserve Unit, Trenton, New Jersey (1952-54); Administration Officer for Marine Reserve Program, Naval Amphibious Base, Little Creek, Norfolk, VA (1955-57); with Headquarters, U.S. Marine Corps, Research, Development & Studies (summer of 1967); as a member of the Adjutant Faculty, Senior School, Quantico, VA (1969-72); as Assistant Division Commander, 4th Marine Division (1972-74); as Deputy Director, Personnel Procurement, Headquarters, U.S. Marine Corps (July 1974-September 1975); and as Assistant Director of Marine Corps Reserve, Headquarters, U.S. Marine Corps (September 1975).

He was promoted to first lieutenant, November 30, 1944; to captain, January 31, 1948; to major, June 28, 1952; to lieutenant colonel, September 1, 1959; to colonel, September 22, 1965; to brigadier general, July 1, 1971; and to major general March 7, 1975. Mr. Chase retired from the Marine Corps Reserve on December 5, 1977.

Mr. Chase is married to the former Bernice Fadden. They have two sons, Bryce S., and Eric L., a major in the Marine Corps Reserve.

Washington, D.C. 20505

10/6

Vince -

Thanks for
your last letter
& continuing support.

Forgot to send
along the enclosed
when I sent it in -

Best
Steve

Davis file

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